

# **Peacebuilding symposium**

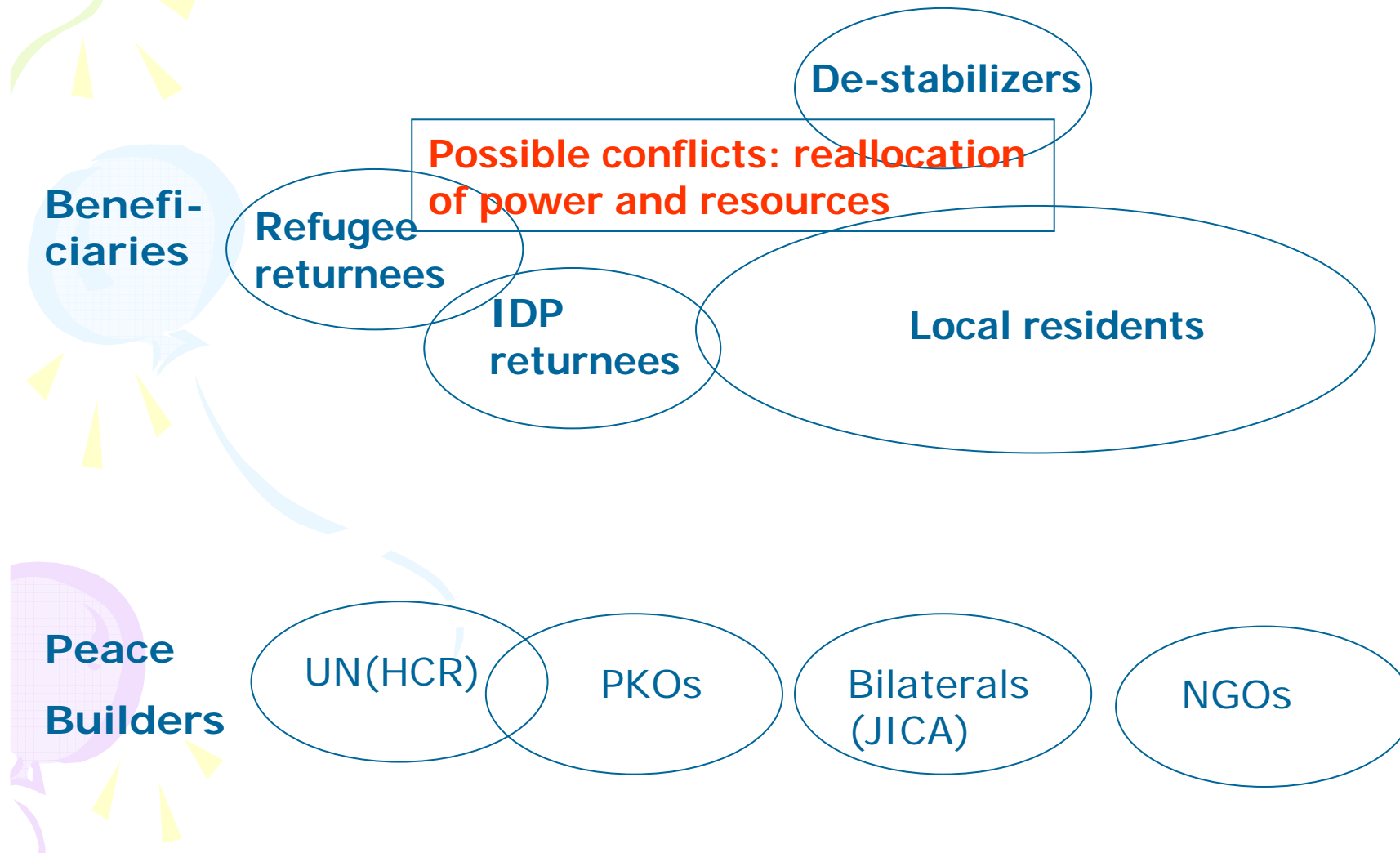
**Safety and security of “peace builders”**

**The case of UNHCR**

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UNHCR Representative in Japan**

**Wednesday, October 31, 2007**

# Peace building = conflict resolution





# Changing environment

## 25 years ago

- Humanitarian workers (peace builders) were few in number
- They were protected by UN flag, Red Cross emblem.
- Risks of loss of life, etc were limited to mission- unrelated incidents (crimes, traffic accidents, mistaken identity, etc)

## Now

- A large number of humanitarian workers and peace builders in the field
- Humanitarian missions are targets of deliberate attacks
  - Kidnapping, bombing
- Sophistication of methods of attack
- E.g.,

**We have to live with risks of violence, accidents, etc .**



# Approaches to Risks

- Zero tolerance
  - Send nobody to places of risk
  - “Life is heavier than Earth”
- Martyrs (Kamikaze)
  - Close eyes to any risk
  - “Shall die with victims”
- Risk Management approach
  - Accept existence of risks and manage (minimize) them
  - Security is everybody’s business
  - New approach in humanitarian field, spearheaded by UNHCR

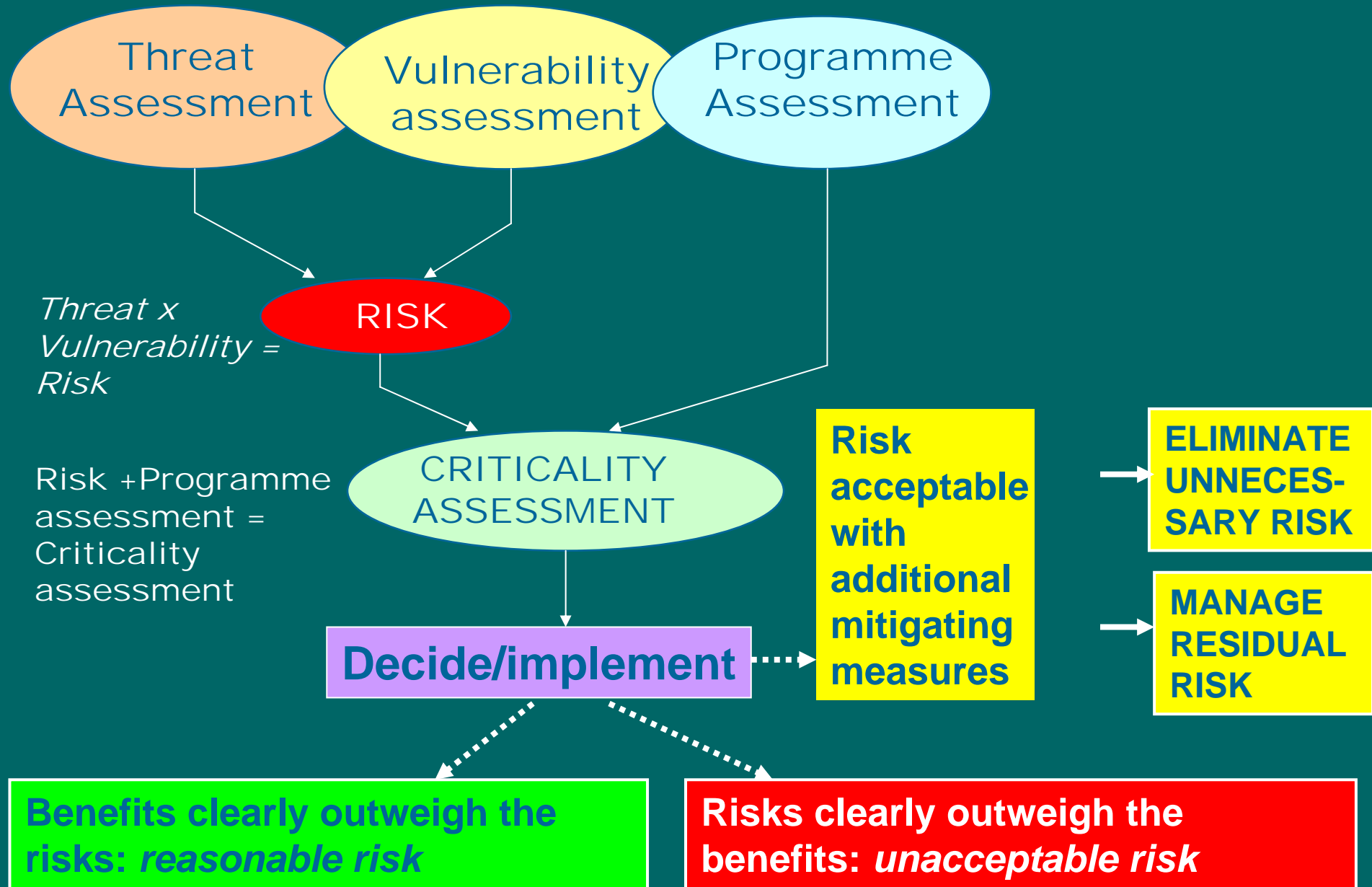


# UNHCR safety and security regime

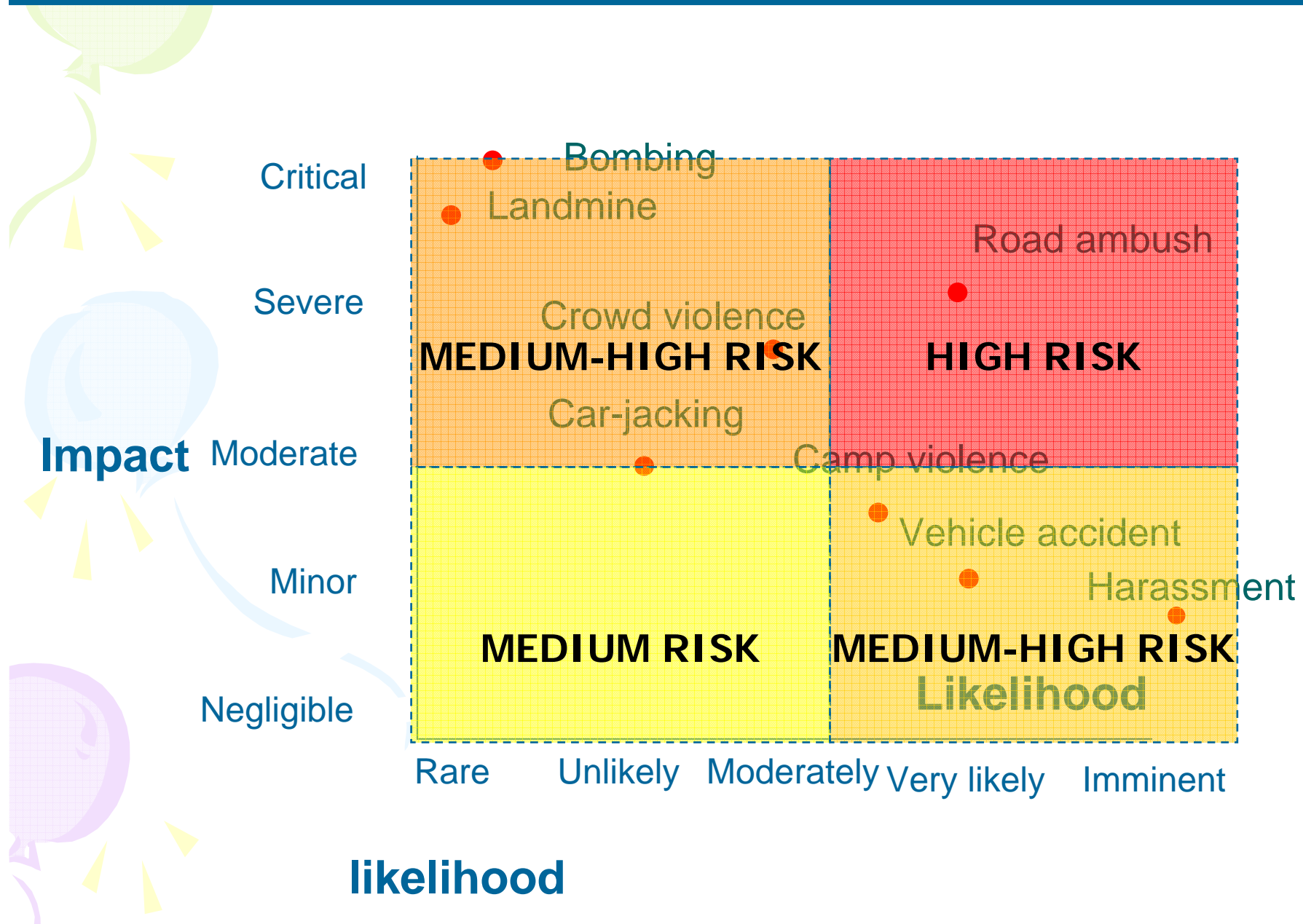
## UNHCR security and safety policy

- Within UN security system (like security levels)
- Based on Security Management System
- Taking security as a means of achieving mandated tasks
  - Address not only staff but beneficiaries (refugees/IDPs)
- “Empowering managers” – a key notion
- With \$43 million budget, 40 security officers globally
- Covering 300 offices in remote, vulnerable border areas
- Mandatory security training of all staff

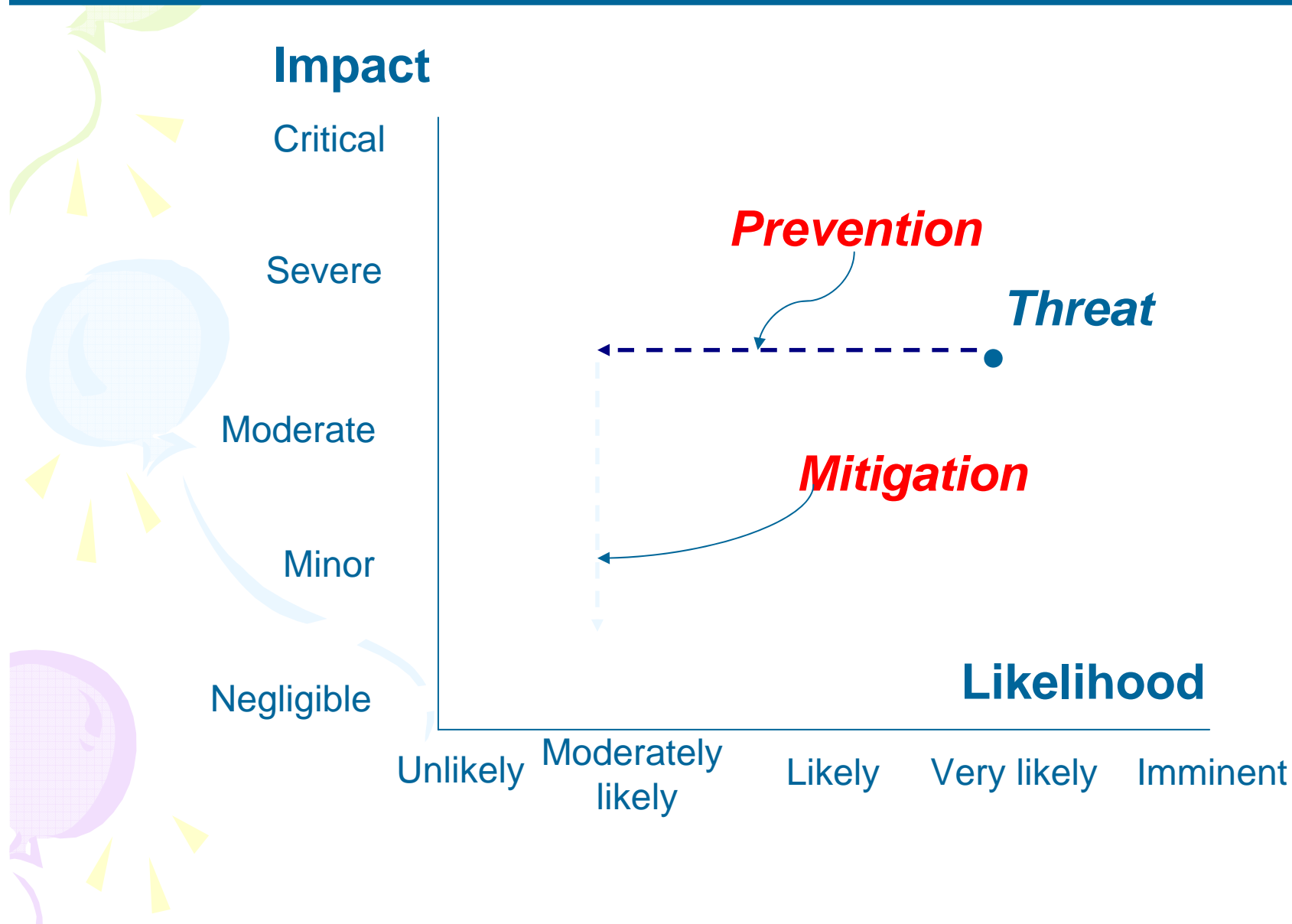
# Security Risk Assessment



# Impact and Likelihood



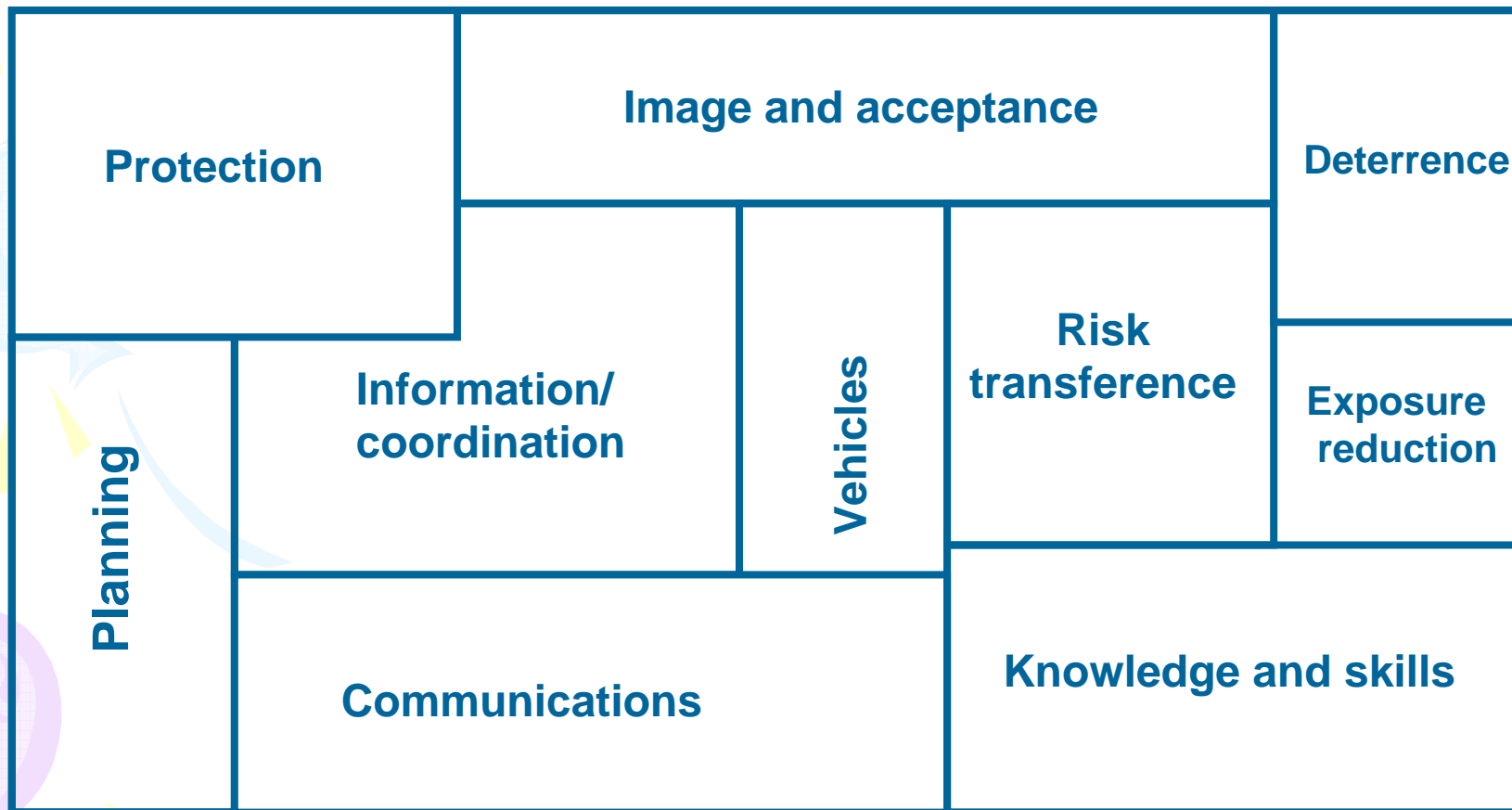
# Prevention and mitigation





# A field safety toolkit

*There is a range of tools and methods available to help prevent and mitigate risk*



# BEFORE

Threat	Low Risk	Moderate Risk	High Risk	Extreme Risk
Bomb at building				
Bomb at adjacent building				
Local Demonstration				
Local occupation of building				
Refugee Demonstration				
Occupation by Refugees				
Assault by Refugee				
Refugee suicide				
Natural Disaster				

# Security Measures Emplaced

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- Perimeter fencing/lights
  - Alarms
  - Vehicle barriers
  - Access Gates
  - SRG/bomb curtains etc
  - Secure interview areas
  - Exterior waiting areas
  - Bars/locks/chains
  - Robust ingress points
  - Passes & permits
  - Searches (vehicles/people)
  - Guards/Police/Weapons
  - Access control systems
  - Escorting of visitors
  - Regular security patrols
  - Contingency plans
  - Practiced emergency drills
  - CCTV

# AFTER

Threat	Low Risk	Moderate Risk	High Risk	Extreme Risk
Bomb at building				
Bomb at adjacent building				
Local Demonstration				
Local occupation of building				
Refugee Demonstration				
Occupation by Refugees				
Assault by Refugee				
Refugee suicide				
Natural Disaster				



# Japan and UNHCR eCentre

- UNHCR's unique contribution to Japan (and Asia):
  - Latest training of peacebuilders through eCentre (in collaboration with HPC)
- eCentre offers a specific curriculum on Security Risk Management skills for managers of JICA, MOFA and other GoJ participants regularly attend
  - Also provides training in basic safety awareness
- All training features study of cases from real incidents and highly realistic interactive simulations that test SRM skills
- Highly successful popular courses, under increasing demand
- Coming next year: SRM Distance Learning Module (to be available through eCentre website)