

Overview

With respect to individual projects of technical cooperation, ODA loans, and grant aid implemented by JICA, JICA evaluates them using a common framework (project-level evaluation). JICA also evaluates and analyzes groups of projects in a comprehensive and cross-cutting manner (thematic evaluation) in addition to project-level evaluation. In conducting evaluation, JICA not only aims to utilize the evaluation results (feedback) but also endeavors to ensure accountability by increasing the objectivity and transparency of evaluations and disclosing evaluation results.

JICA aims for the consistent implementation of evaluation and the utilization of evaluation results by adopting a common basic framework at all stages of individual projects (pre-project evaluation, monitoring during project implementation, post-project evaluation and feedback) in line with the PDCA cycle, taking into account of the characteristics of each ODA scheme (technical cooperation, ODA loan, and grant aid), implementation period and the time-frame for expected results. In addition, JICA is also committed to the clear and coherent publication of evaluation results by developing a rating system for ex-post evaluation.



Pediatric nursing education training (Nursing Education Improvement Project in Uzbekistan)



A drainage before the implementation of the Lunawa Environment Improvement and Community Development Project, Sri Lanka (photo taken in 2002)

Ex-Post Evaluation for Verifying Effects After Project Completion

In FY2012, following on from the previous fiscal year, JICA conducted 96 detailed ex-post evaluations (in principle, external evaluations of projects amounting to over 1 billion yen) based on a uniform evaluation system, and rated the evaluation results using the four-grade rating scale. The overall ratings were as follows: A (highly satisfactory): 36 projects (37%); B (satisfactory): 38 projects (40%); C (partially satisfactory): 15 projects (16%); and D (unsatisfactory): 7 projects (7%). A and B combined make up 77% of all projects, and it can be determined that the expected effects were generally achieved. However, ratings do not comprehensively reflect all aspects of an evaluation and are therefore used merely as reference.

Also, JICA conducted 82 ex-post evaluations (internal evaluations) primarily by JICA's overseas offices of projects over 200 million yen and below 1 billion yen. In FY2012, it was determined as of the ex-post evaluation that roughly 60% of the projects generally achieved the expected effects. On the other hand, around 40% of the projects were found to have issues.

For further details, please refer to the following JICA website.

http://www.jica.go.jp/english/our_work/evaluation/index.html



The drainage after the implementation of the Lunawa Environment Improvement and Community Development Project, Sri Lanka