

An aerial photograph showing a paved road that curves through a dense, green forest. The road is light grey with white lane markings. The surrounding trees are lush and green, with some sunlight filtering through the canopy. The image is framed by a dark, semi-circular border.

# Project Evaluation Design: Sharing the progress and achievement from NEDA

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# Outline



How NEDA Evaluates?

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Implementation Progress  
of Action Plan

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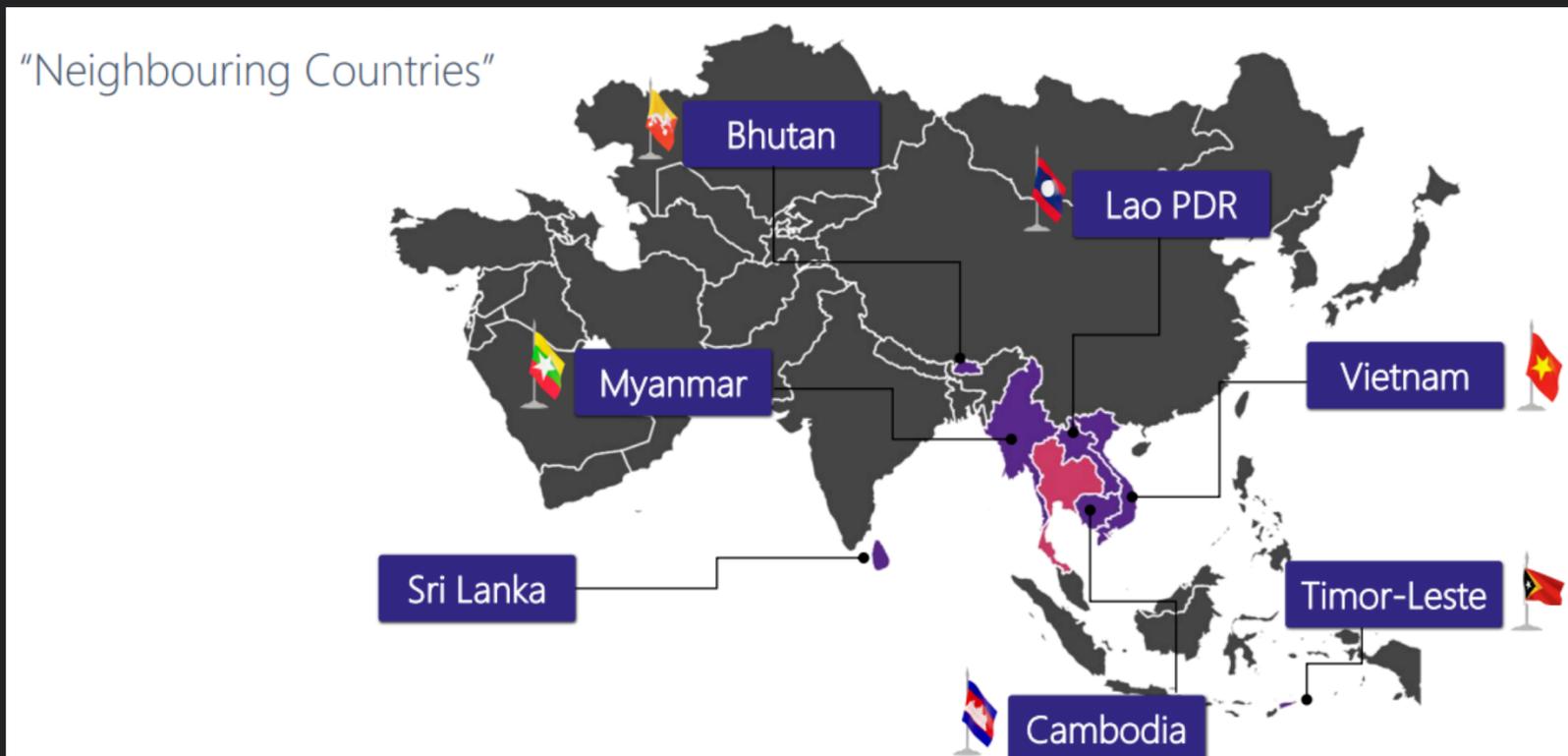


Sharing achievement on assessment of  
HRDD to Ex-Ante Evaluation

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# About NEDA

Provide neighbouring countries with financial and technical assistance.



## Technical Assistance

Project Preparation

Training Program/Capacity Building

## Financial Assistance

Grants

Concessional Loans

Mixed Credit (Soft Loan with Grant Portion)

## Vision

“Leading Organization for Development Cooperation and Inclusive Sustainable Growth”

## Missions

- Support government policies on cooperation with Asian countries through financial and academic assistance programs to enhance the quality of life and move toward inclusive sustainable growth.
- Coordinate with government and private agencies and civil society, both domestic and international levels, in developing and enhancing quality of life through trade and investment opportunities.

How NEDA Evaluates?

# Efforts and Experiences of Evaluation

Adoption of National Action Plan on Business and Human Rights



Adoption of the “2030 Agenda”  
Revision of the DAC Evaluation Criteria.  
New criterion “Coherence” was added to the Evaluation Criteria to better capture linkages and complexity of interventions.



Ex-Ante Evaluation

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Mid-term Evaluation

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Project Completion Evaluation  
(Report)

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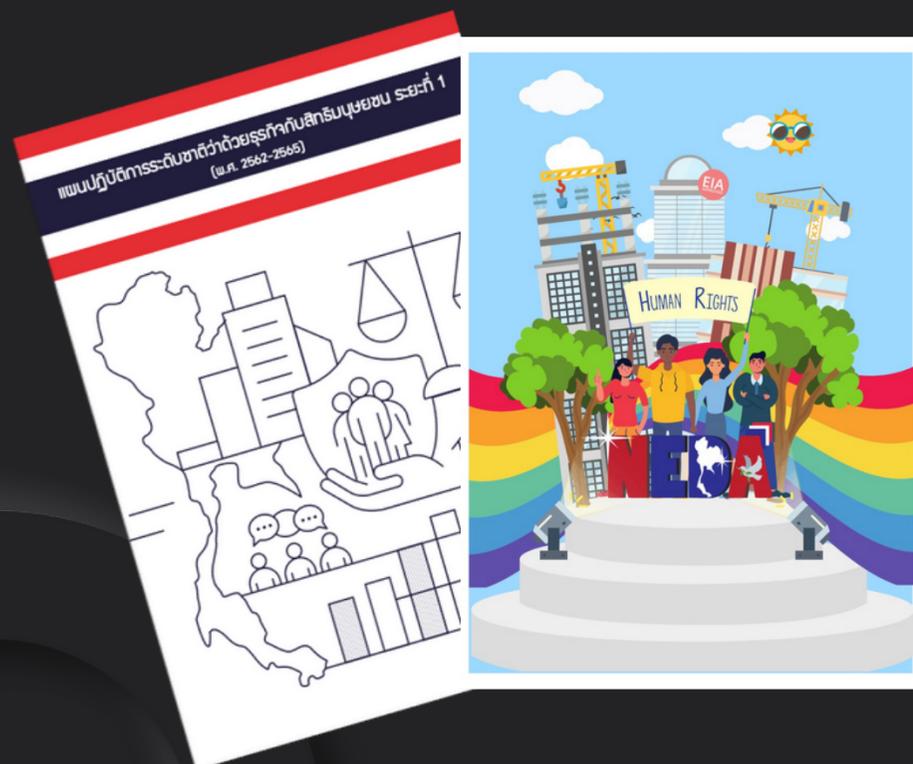
Ex-Post Evaluation

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# Ex-Ante Evaluation

This First National Action Plan on Business and Human Rights (NAP) was adopted from the realization of the duty to respond to human rights violations, including Action Plan on

- Labour
- Community, land, natural resources and the environment
- Human rights defenders
- [Cross Border Investment and Multinational Enterprise](#)



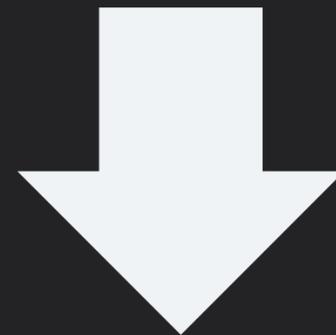
Sustainable Development Goals: SDGs



The UN Guiding Principles on Business and Human Rights : UNGPS

## Activities

- Require studies and assessments of the risk and impact on human rights **(Human Rights Due Diligence: HRDD) before undertaking large-scale projects** or projects related to public services, including in the case of joint investment between the government and private sectors **to prepare conducting projects relating to infrastructure** and public services that are a duty of the state, including in the case that the government has assigned the private sector to do the project instead.



## Indicators

- A study to assess the risk and human rights impact (Human Rights Due Diligence: HRDD) before the implementation of large scales project

## Mid-Term Evaluation (Project Monitoring)

- At least 2 times per year on site
- Increase meaningful contribution
- Realize that workers often bring their children with them (meaning that children live in construction site camps)
- Additional indicator in construction sector such as safe water facilities, sanitation, physical safety (**UNGPs/ requirements of human rights due diligence**)



Project Monitoring on the Construction of Border Crossing Facilities and Access Road to NR5 Project in Cambodia.

# Project Completion Evaluation & Ex-Post Evaluation

Finishing construction and disbursement

Year 0



Project Completion Evaluation

The main purposes are to summarize project cost and lesson learned during project implementation.

## Evaluation Scopes are;

- Contract Management and Disbursement
- Project Cost
- Construction and Supervision summary report
- Project Obstruction
- Project Outcome

Year 3rd



Ex-Post Evaluation

The main purposes are to evaluate project outcome and impact and its compliance to the objectives and policy.

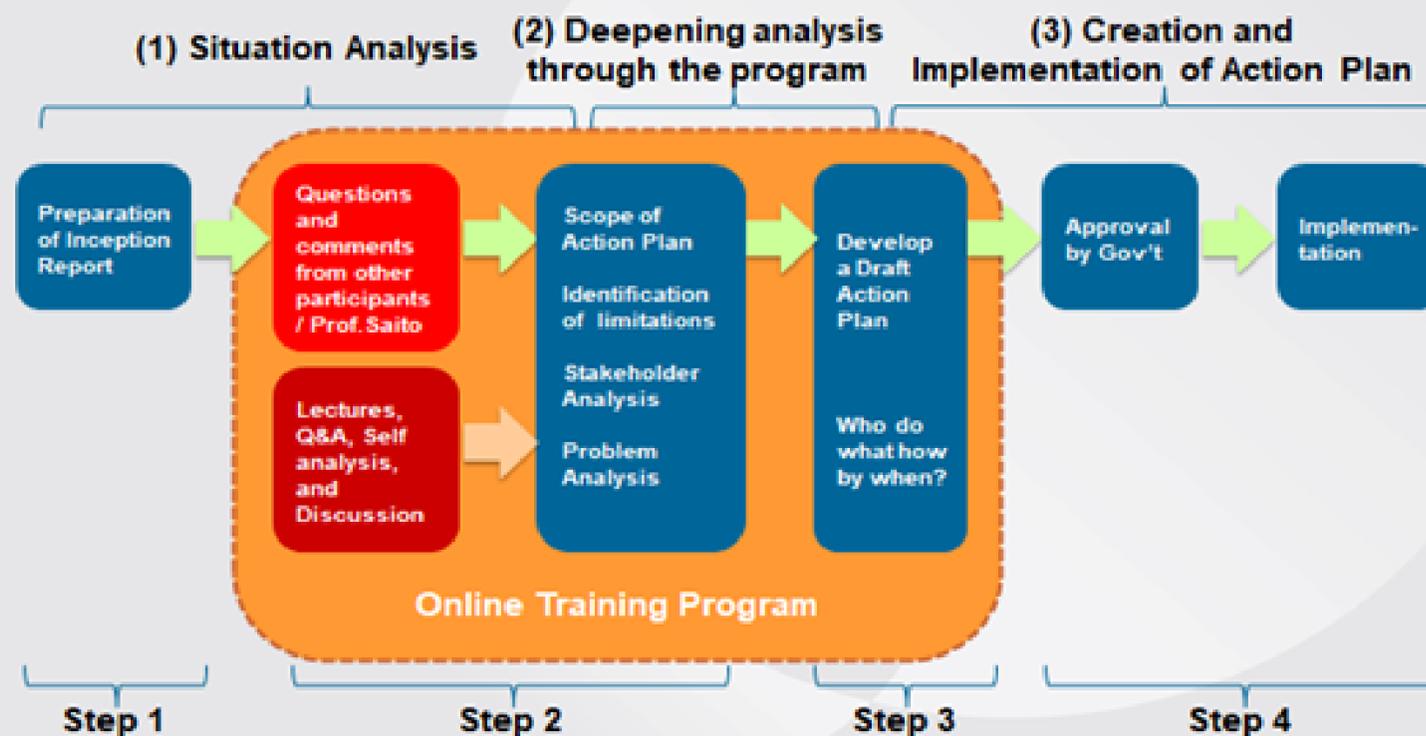
## Evaluation Scopes are;

- Project Output & Outcome
- Project Impact
- Project Sustainability
- Project's economic feasibility
- Stakeholders' satisfaction

# Implementation Progress of Action Plan

# Action Plan on “Enhancing Reliability of NEDA’s Project Evaluation Report”

## 6. Action Plan Preparation



### Objective

- 1 To enhance reliability of NEDA’s evaluation report focusing on Project Completion Evaluation (Report).
2. To develop data collection strategy / indicators / framework which is responsive to evaluation system.

# “Action Plan on Enhancing Reliability of NEDA’s Project Evaluation Report”

1

**Stage 1**  
Analyzing current methodology and existing data.  
(To understand the root cause of the problem)

2

**Stage 2**  
Seeking for alternative tools to increase reliability of project evaluation report (Triangulation)

3

**Stage 3**  
Collecting new data within the time and resource constraints of an evaluation.

4

**Stage 4**  
Finding local experts as continuing resource persons to help interpret the results as an integral part of an evaluation.

5

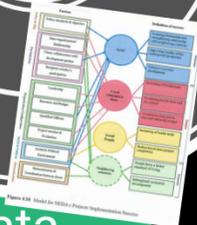
**Stage 5**  
Formulating recommendations and lessons learned.

6

**Stage 6**  
Reporting the result to management

7

**Stage 7**  
Revision of NEDA’s Evaluation Guidelines for internal use.



# IMPLEMENTATION PROGRESS OF ACTION PLAN

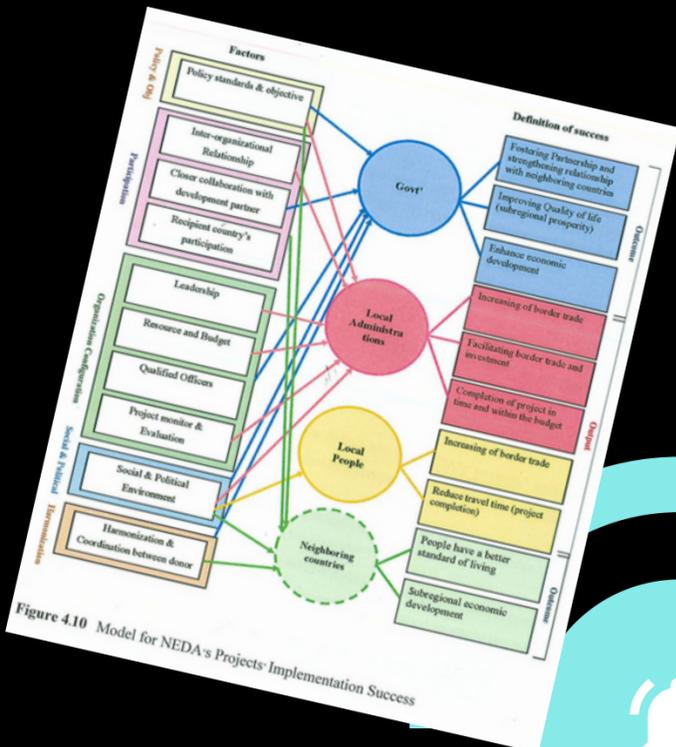
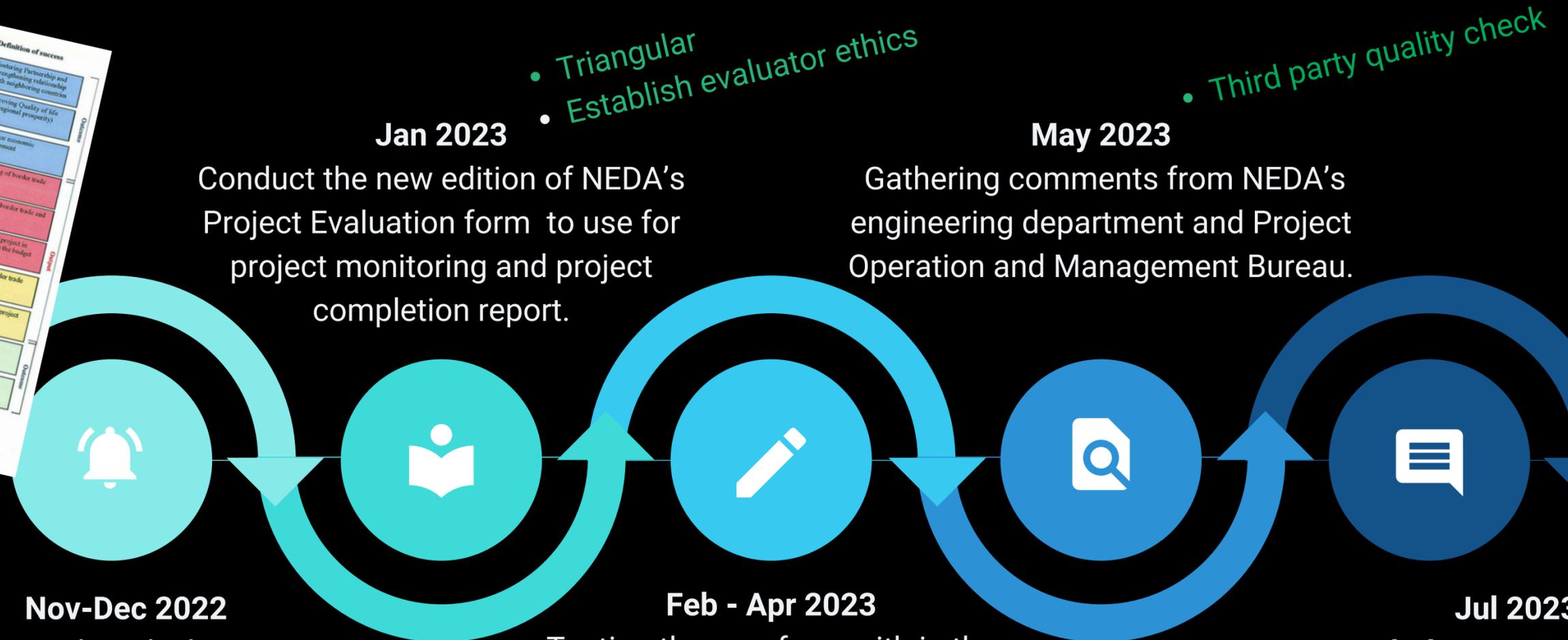


Figure 4.10 Model for NEDA's Projects Implementation Success



**Nov-Dec 2022**  
 Review and study the project evaluation criteria (HRDD/UNGPs) + evaluation form from other DPs & other government sectors (PDMO and DOH)

**Jan 2023**  
 Conduct the new edition of NEDA's Project Evaluation form to use for project monitoring and project completion report.

- Triangular
- Establish evaluator ethics

**Feb - Apr 2023**  
 Testing the new form with in the current projects.  
 The Construction of Border Crossing Facilities and Access Road to NR5 Project in Cambodia.  
 The Lao - Thai Railway Construction Project Phase 2 (Section 2) (Thanaleng - Vientiane) in Lao PDR.

**May 2023**  
 Gathering comments from NEDA's engineering department and Project Operation and Management Bureau.

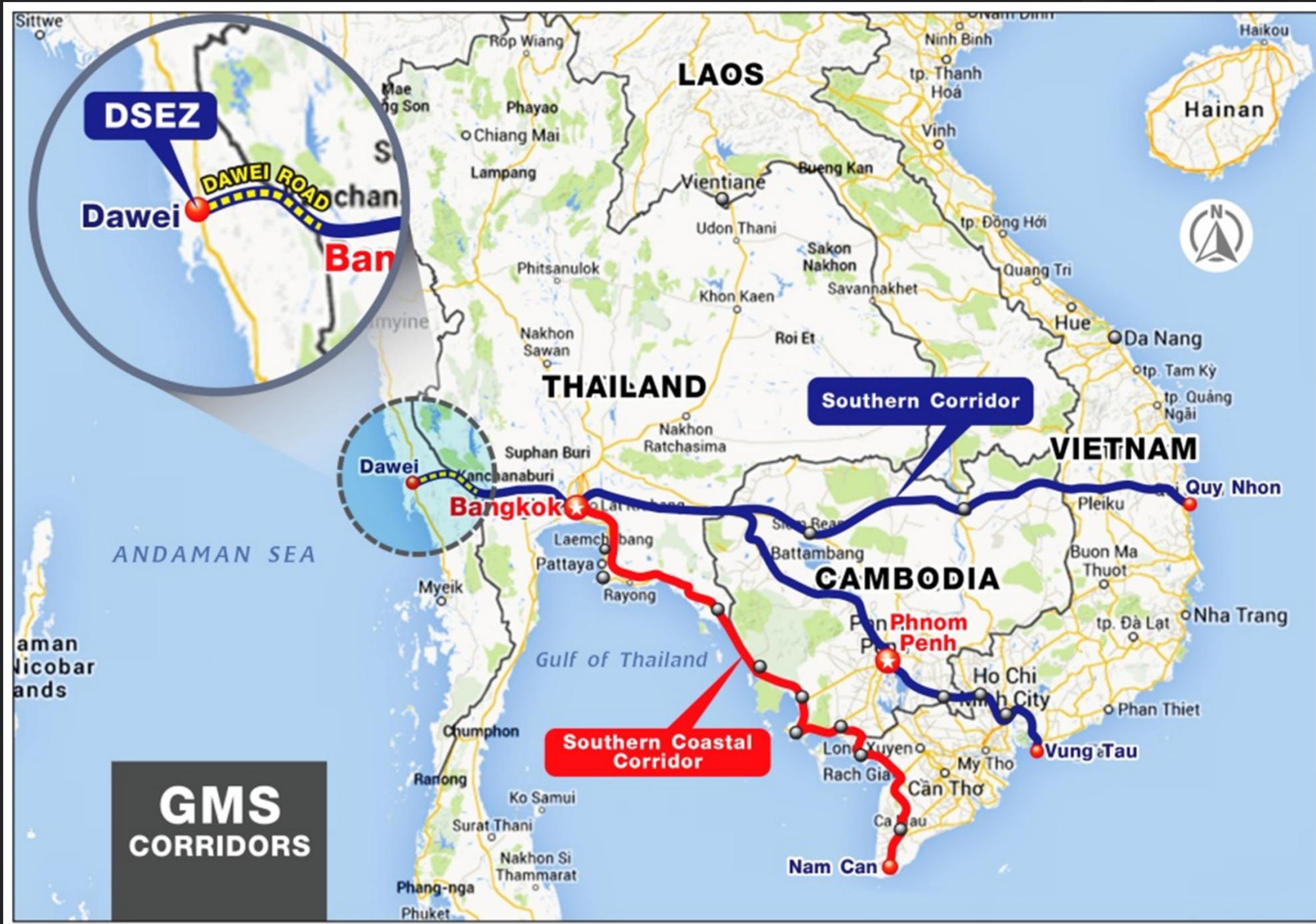
- Third party quality check

**Jul 2023**  
 Launch the new Form and use the Form for Mid-Term Evaluation & Project Completion Evaluation



Sharing achievement on assessment  
of HRDD to Ex-Ante Evaluation

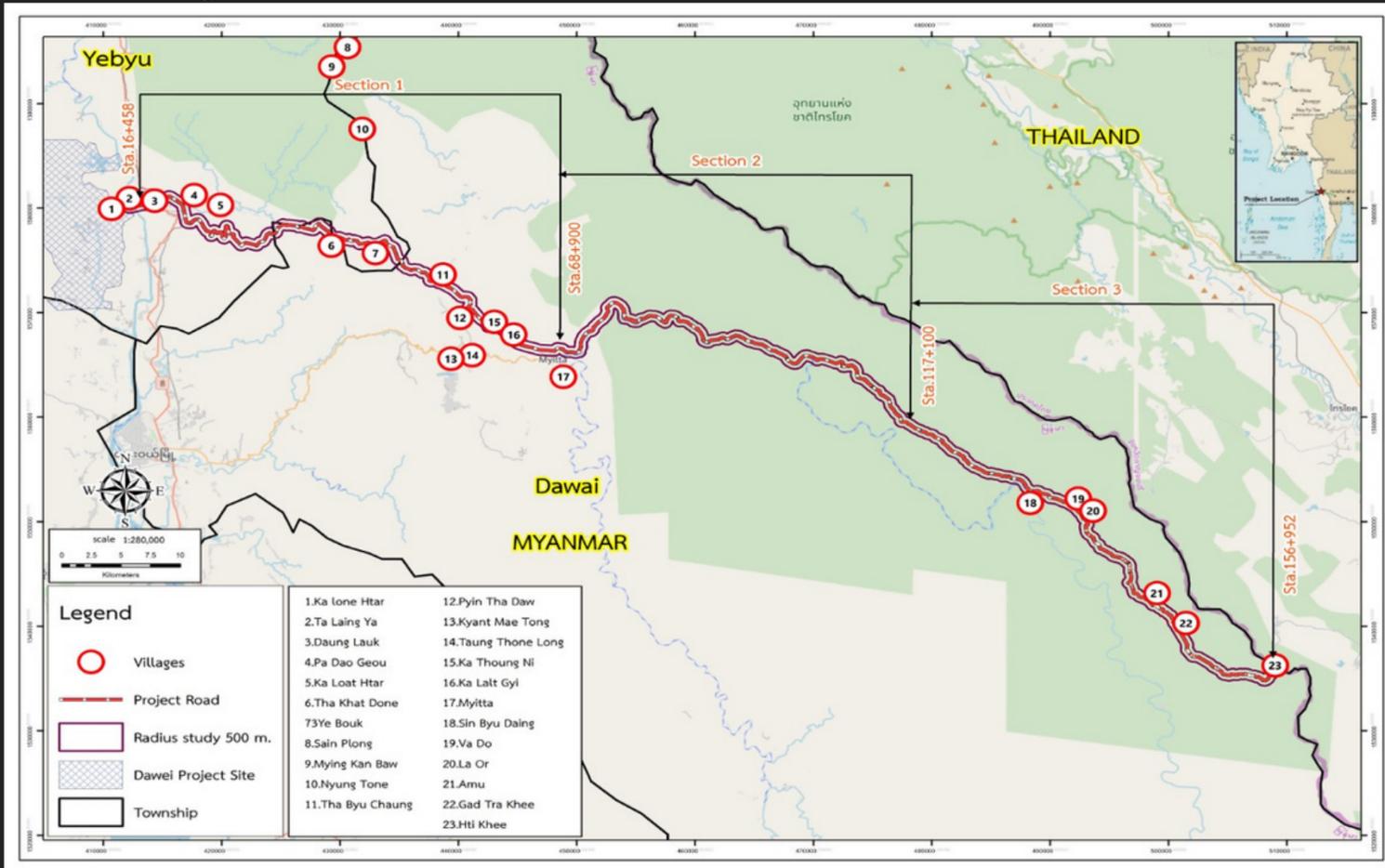
# Technical Assistance For Survey and Detailed Design Project for Upgrading of Road Between Dawei SEZ and Htiki (Two-Lane Road Connecting Dawei Special Economic Zone to Myanmar-Thailand Border)



Human Rights Award 2021 from Ministry of Justice Thailand

IENE International Conference, "IENE: Helping Tigers, Rhinos, and Elephants Cross the Road: Wildlife Friendly Infrastructure Measures in Asia"

# Ensuring coordination and coherence



High-level Dialogue



FERD



Executing Agency



Regional Government



KNU



Knowledge sharing / Training



**Objectives:**  
To reflect various viewpoints and to ensure objectivity in ODA evaluation

**Evaluator:**  
Government officials, academia, experts, villagers in project area

**Evaluation Criteria:**



Experts



Public Participation



Rural networks



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**Thank you**