EVALUATION

SDG/AGENDA 2030:
CHALLENGES AND OPPORTUNITIES FOR EVALUATION
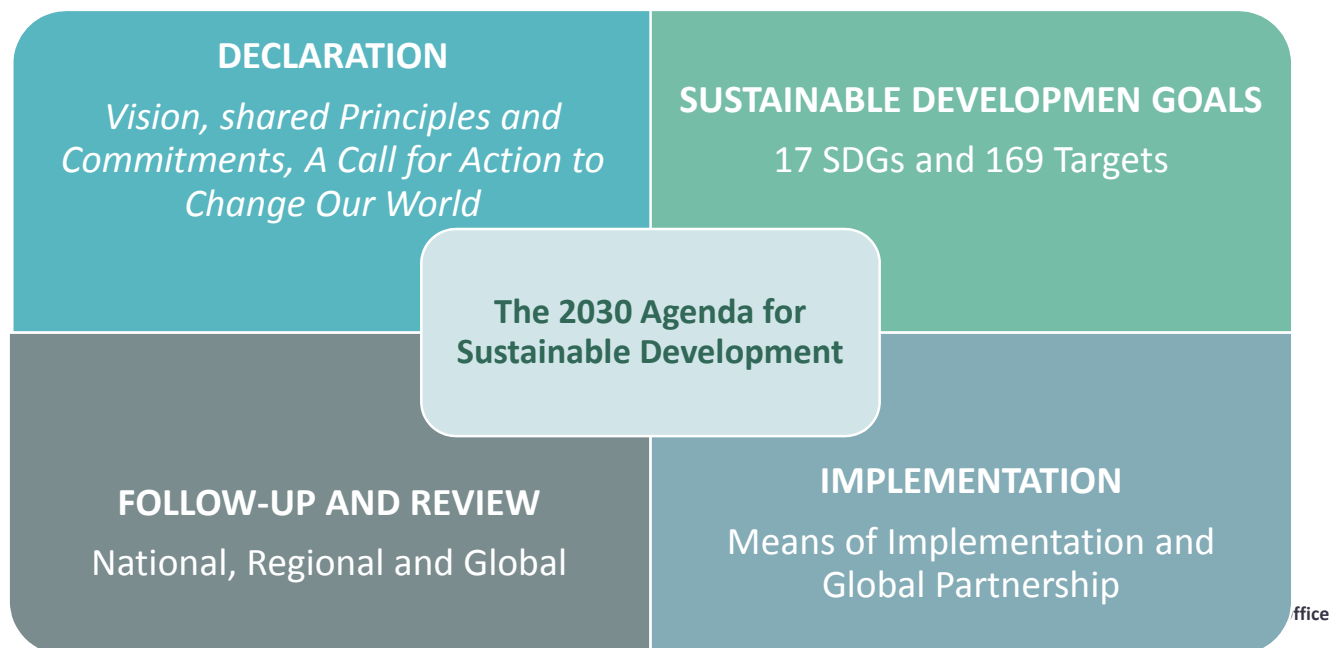
UNDP
Empowered lives.
Resilient nations.

Colombo
7/02/2018

Arild Hauge, Deputy Director, Independent Evaluation Office (IEO), UNDP ent Evaluation Office
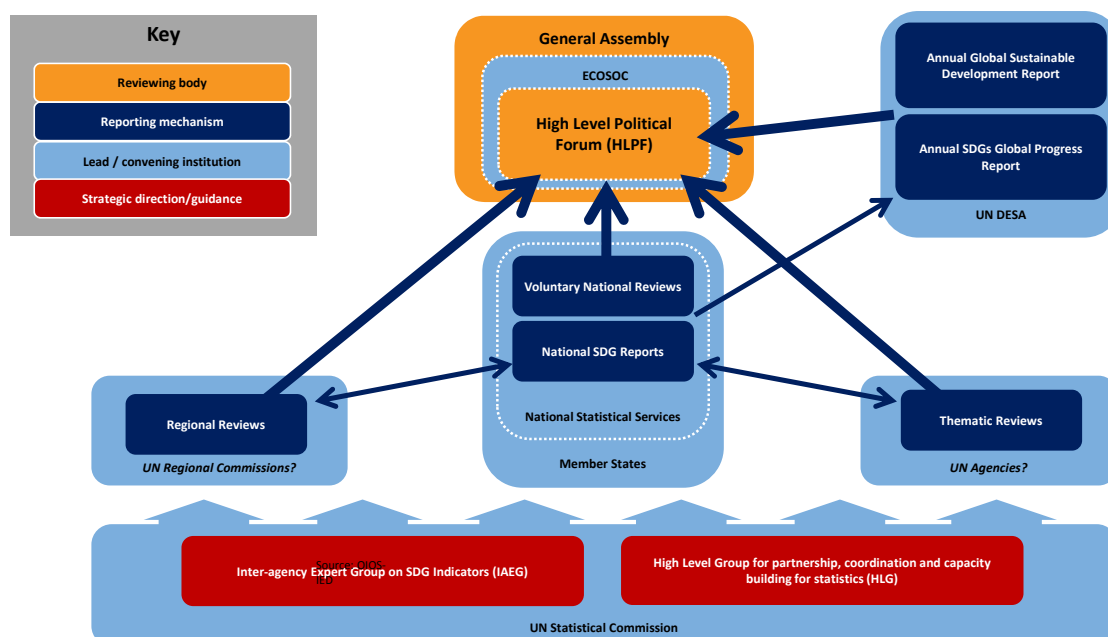Executive Coordinator, United Nations Evaluation Group (UNEG)

Outline

- Architecture of 2030 Agenda for Sustainable Development
- Major challenges and opportunities of evaluation in the SDGs era
  - Review arrangements and principles
  - Goals and indicators
  - VNR
- Opportunities for Evaluation
- UNEG, UNDP and IEO role and contribution
- SG's proposal to reposition UN development system for 2030 Agenda

Agenda structure

DECLARATION	SUSTAINABLE DEVELOPMEN GOALS
Vision, shared Principles and Commitments, A Call for Action to Change Our World	17 SDGs and 169 Targets

The 2030 Agenda for Sustainable Development

FOLLOW-UP AND REVIEW	IMPLEMENTATION
National, Regional and Global	Means of Implementation and Global Partnership

3

ffice

'Ecosystem' of SDG Follow-up and Review

Key
- Reviewing body
- Reporting mechanism
- Lead / convening institution
- Strategic direction/guidance

General Assembly
ECOSOC
High Level Political Forum (HLPF)

Annual Global Sustainable Development Report
Annual SDGs Global Progress Report
UN DESA

Voluntary National Reviews
National SDG Reports
National Statistical Services
Member States

Regional Reviews
UN Regional Commissions?

Thematic Reviews
UN Agencies?

Inter-agency Expert Group on SDG Indicators (IAEG)
High Level Group for partnership, coordination and capacity building for statistics (HLG)
UN Statistical Commission

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Challenges of Evaluation in the SDGs era

Current state of SDG goals
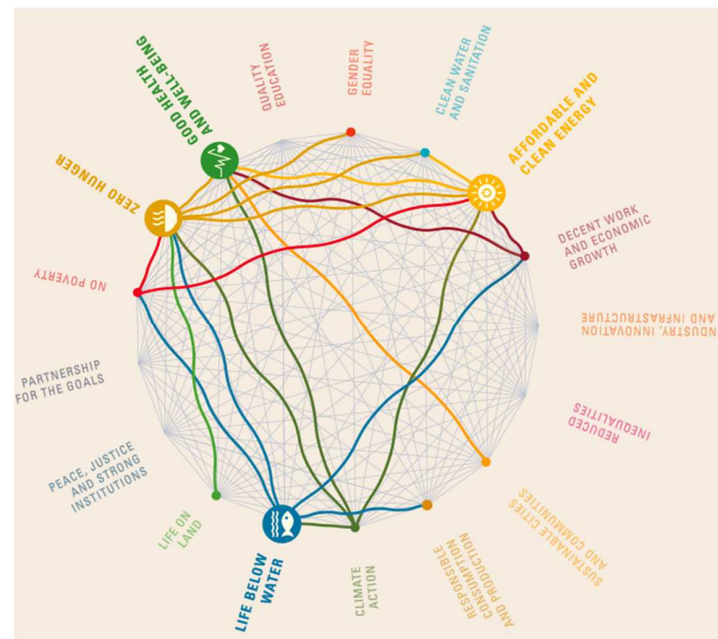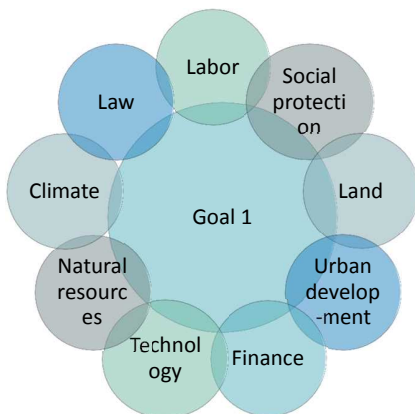

SDG SCORECARD 2030
RESULTS
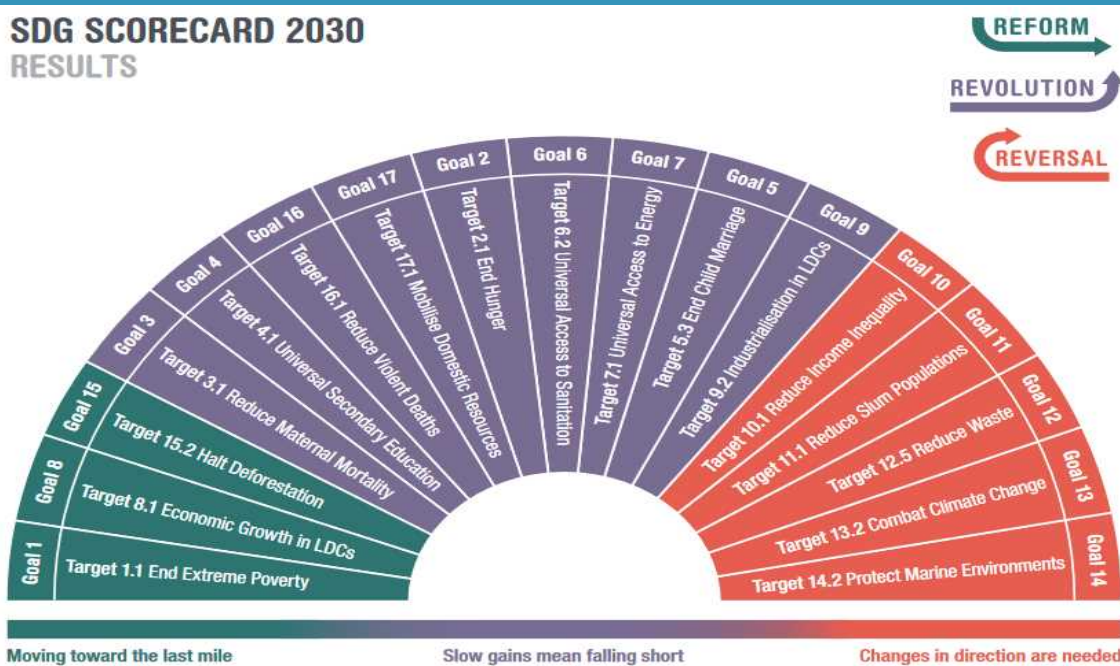
Source: Projecting Progress:
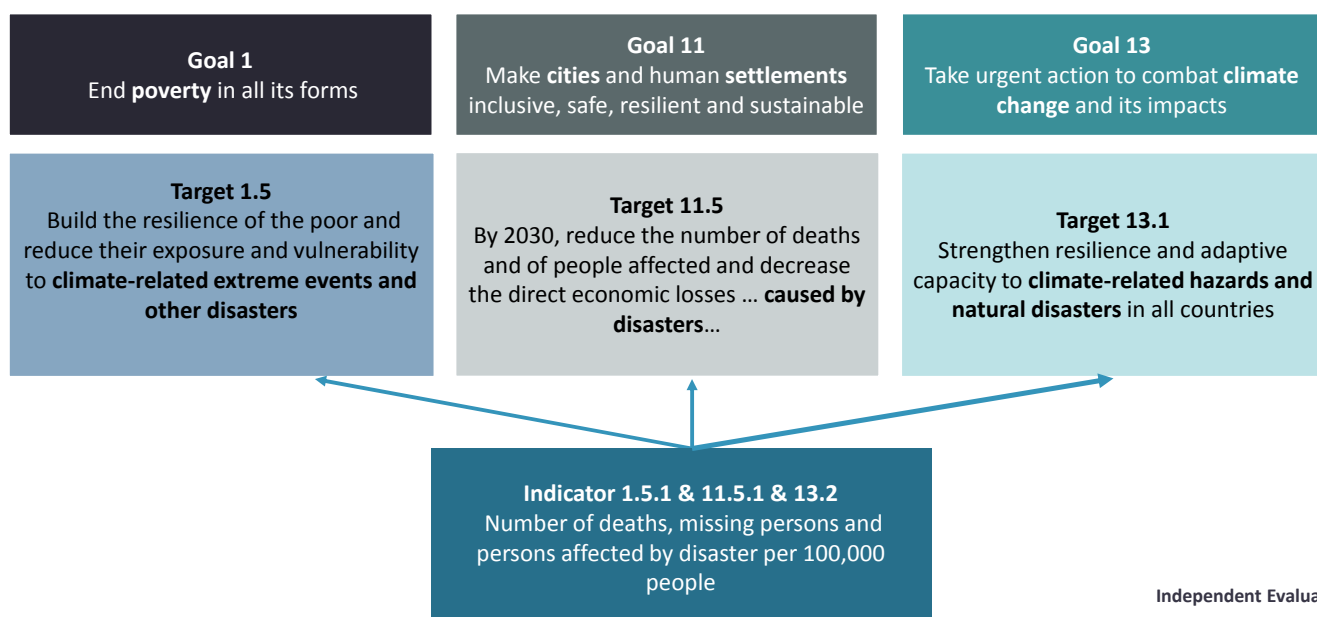Reaching the SDGs by 2030;
ODI 2015

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Complexity, interconnectedness of the goals

- ❑ Dynamic nature of development and SDGS
- ❑ Measurement challenges
- ❑ Conceptual and definitional challenges
- ❑ Operationalization challenges

Interrelatedness of SDGs

| Goal 1
End **poverty** in all its forms | Goal 11
Make **cities** and human **settlements** inclusive, safe, resilient and sustainable | Goal 13
Take urgent action to combat **climate change** and its impacts |
|---|---|---|
| **Target 1.5**
Build the resilience of the poor and reduce their exposure and vulnerability to **climate-related extreme events and other disasters** | **Target 11.5**
By 2030, reduce the number of deaths and of people affected and decrease the direct economic losses … **caused by disasters**… | **Target 13.1**
Strengthen resilience and adaptive capacity to **climate-related hazards and natural disasters** in all countries |

Indicator 1.5.1 & 11.5.1 & 13.2
Number of deaths, missing persons and persons affected by disaster per 100,000 people

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Monitoring and evaluability of progress is constrained by both definitional and data issues

TARGETS ARE BROAD IN SCOPE

 Measurement challenges
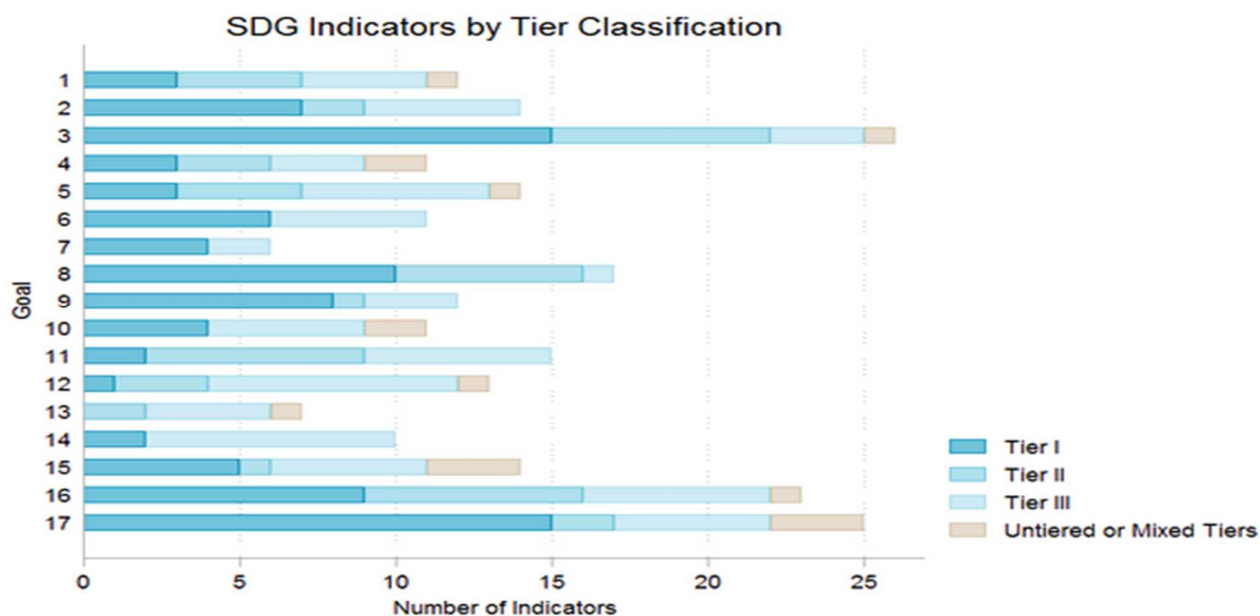
 Conceptual and definitional challenges

 Operationalization challenges

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Status of SDG indicator data sets

SDG Indicators by Tier Classification

Tier I
Tier II
Tier III
Untiered or Mixed Tiers

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SDGs follow-up and review principles

- ❑ <u>S</u>takeholder participation

- ❑ Build and invest in M&E capacities

- ❑ Transparency, accountability

- ❑ Evaluation as a principle for good governance

- ❑ New data; but tools need to go beyond numbers and watch bias

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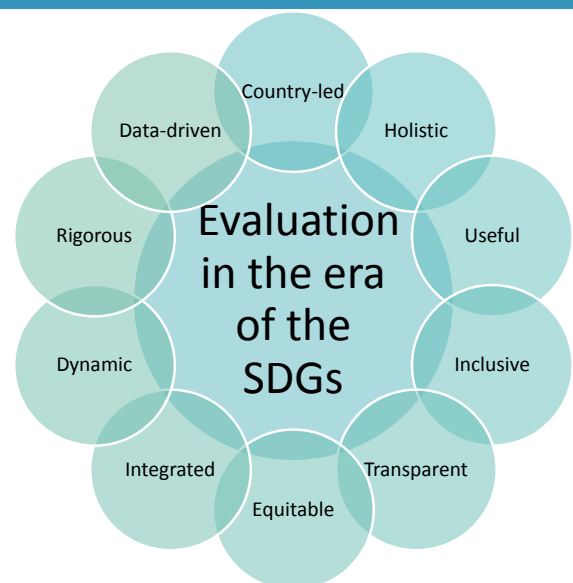
To reflect on progress the Voluntary National Reviews

Agenda 2030 encourages member states to "conduct regular and inclusive reviews of progress at the national and sub-national level"
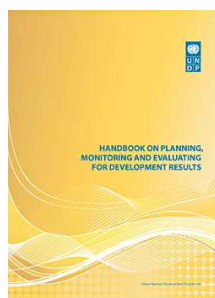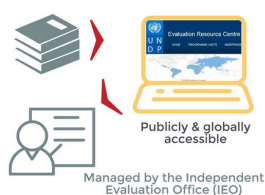
HLPF
TIMELINE

2013
Building the future we want: from Rio+20 to the post-2015 development agenda

2015
Strengthening integration, implementation and review - the HLPF after 2015

2017
Eradicating poverty and promoting prosperity in a changing world

2019
Empowering people and ensuring inclusiveness and equality

{ The set of goals to be reviewed in depth will be the following, including Goal 17. }

2014
Achieving the MDGs and charting the way for an ambitious post-2015 agenda

2016
Ensuring that no one is left behind

2018
Transformation towards sustainable and resilient societies

2016
22 VNR

2017
43 VNR

2018
48 VNR

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Building Blocks of National 'review'

Fostering mutual accountability

Inclusive national policy dialogue

Cooperation and collaboration among government agencies and ministries

Preparation of a national SDG report

Coordination by the national statistical office

Facilitating comparability across and within countries

Opportunities for capacity development

Source: SDG country reporting guidelines, January 2017

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UNDP: knowledge production and sharing

HANDBOOK ON PLANNING, MONITORING AND EVALUATING FOR DEVELOPMENT RESULTS

Evaluation Resource Centre

ERC: Publicly accessible repository of evaluations and management responses

COUNTRY OFFICES

COMPLETION YEAR

GEF EVALUATIONS

UNDP Evaluation Coverage

ERC is: an online repository & databank of all UNDP evaluations

Publicly & globally accessible

Managed by the Independent Evaluation Office (IEO)

2002 > ERC was developed

> 3500 evaluations are available on the ERC

ERC = an integral part of UNDP's knowledge management system

Source of learning

Promotes evidence-based decision-making

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Advancing SDGs through the ICPEs

2018

Afghanistan	Cuba	Timor-Leste
Angola	Guatemala	Tunisia
Bosnia and	Madagascar	Venezuela
Herzegovina	Mali	Yemen
Colombia	Paraguay	
Comoros	Sierra Leone	

2019

Algeria	Georgia	Panama
Argentina	Guinea-Bissau	Serbia
Armenia	Indonesia	Seychelles
Azerbaijan	Iraq	Somalia
Bahrain	Kazakhstan	Swaziland
Bangladesh	Kosovo*	Tajikistan
Belarus	Lebanon	Turkey
Burkina Faso	Former Yugoslav	Turkmenistan
Cameroon	Republic of Macedonia	Uganda
China	Malaysia	Uruguay
Côte d'Ivoire	Maldives	Uzbekistan
El Salvador	Mauritius	Zimbabwe
Ethiopia	Mozambique	

RBA
RBAP
RBAS
RBEC
RBLAC

42 ADR Completed since 2012

6 ADRs Completed in 2016

8 ICPEs Conducted in 2017

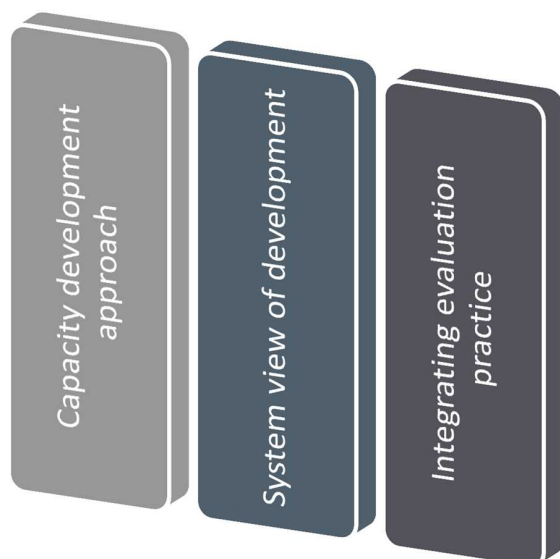15 ICPE 2018 (88 of new CPDs)

Toward 100% new CPD coverage in 2019/2020
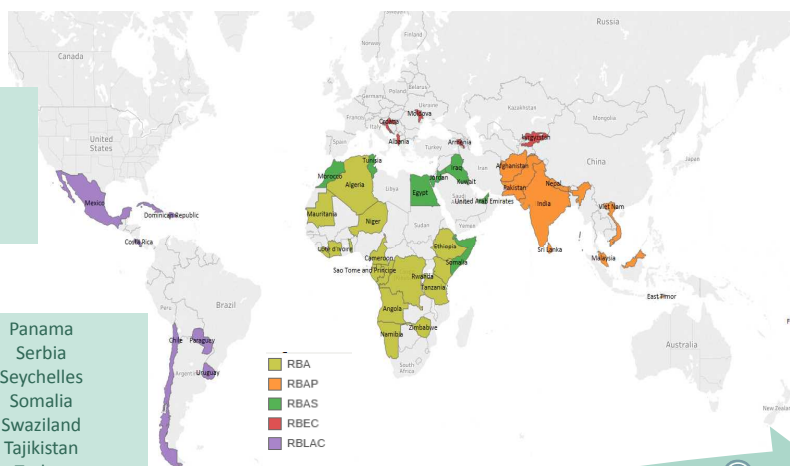
Recommendations made 244

Recommendations with management response 244

Key actions planned 482

Key actions completed 61%

Key actions overdue 11%

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National evaluation diagnostic guidance aims to facilitate institutional self-assessment

Country-led Evaluation in the Era of the Sustainable Development Goals: A Guidance

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Enables unpack evaluation requirements

Outlines a series of steps to assess key evaluation bottlenecks and needs

For use by government entities primarily and other evaluation actors who will support government

Flexible to use by the federal government, regional/state government as well as local levels

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The Guidance recognizes the complexity of national evaluations

Capacity development approach

System view of development

Integrating evaluation practice

- ❑ Complex set of coordination of actors and actions that interact in repeated, evolving, and sometimes unpredictable ways

- ❑ Evaluation capacities cannot be developed with an output-oriented linear approach

- ❑ Evaluation system needs to be integrated with existing societal practices and values, and evolve with them

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Global conferences on National evaluation capacity

History & Evolution of NEC CONFERENCES

2009 MOROCCO — 1st NEC conference

2013 BRAZIL
- Theme: Independence, Credibility & Use of Evaluation
- 18 Commitments

2017 TURKEY
- Theme: People, Planet & Progress in the SDG Era
- In partnership with EES

2011 SOUTH AFRICA — Theme: Use of Evaluation in Decision Making for Public Policies & Programme

2015 THAILAND
- Theme: Blending Evaluation Principles with Development Practices to Change People's Lives
- Bangkok Declaration
- In partnership with IDEAS

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NATIONAL EVALUATION CAPACITIES Conference 2017

PEOPLE ⊕ PLANET & PROGRESS in the SDG ERA

The Bangkok declaration: Ways of supporting Evaluation

- Conduct of country-level 'SDG evaluation needs' reviews and diagnostic studies
- Evaluability assessments pertaining to individual country or sector SDG goals and targets
- Fostering of evaluation as component of national governance and public sector management reform
- Establishing national evaluation legal frameworks - legislation and policies
- Developing national and sub-national mechanism for independent evaluation of SDG progress
- Assigning resources (a percentage of the initiatives' costs) for the conduct of evaluations when designing/approving projects/programmes/policies
- Strengthening national and local data systems to monitor SDG progress
- Establishment of frameworks of formal competencies and professional evaluation standards
- Establishing evaluation training programmes within academic and public sector training institutions
- Creating opportunities for local, young and emerging evaluators
- Developing systems to promote transparent follow-up of evaluations recommendation
- Support to national, regional and global evaluation professional organizations
- Support for forums of exchange between users and producers of evaluation, via the right of access to information, including regional workshops and web-based platforms for knowledge management Independent Evaluation Office

UN Evaluation Group (UNEG): 46 UN system members

- Revised Norms and Standards adopted at UNEG AGM, April 2016 (Geneva)
- Operating manual for all UN evaluation offices
- Responding to:
  - ✓ 2030 Agenda for Sustainable Development and the SDGs
  - ✓ International Year of Evaluation (2015)
  - ✓ UN GA adopted resolution 69/237 on "Building Capacity for the Evaluation of Development Activities at the Country Level

UNEG
United Nations Evaluation Group

Norms and Standards for Evaluation

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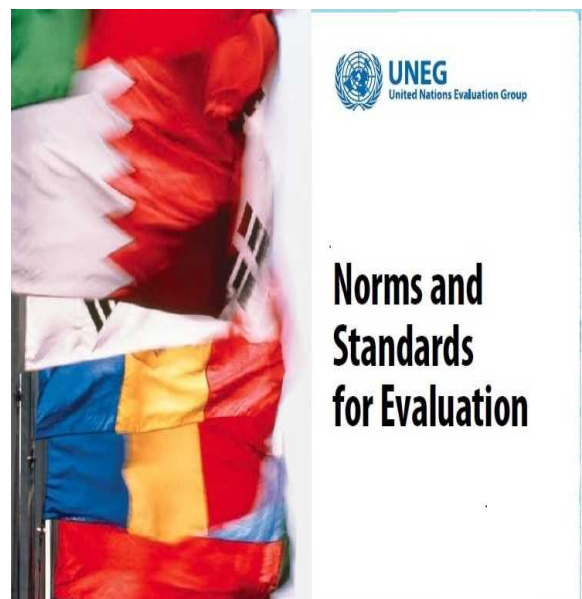
Repositioning UN development system to deliver 2030 Agenda

"**we need a culture of evaluation, independent and real-time evaluation with full transparency.**"
– UN Secretary General, Gutteres

- ❑ UNDG & UNRC
- ❑ UNDAF
- ❑ ISWE

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Download through links

- · [Independent Evaluation Office UNDP](#)
- · [United Nations Evaluation Group (UNEG)](#)
- · [Mainstreaming the 2030 Agenda, Reference Guide](#)
- · [IEO's Evaluation of the Role of UNDP in Supporting National Achievement of the Millennium Development Goals](#)
- · [Bangkok Declaration](#)
- · [NEC 2017 Conference](#)

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Thank you !

Independent Evaluation Office, UNDP

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