

**LESSONS LEARNT FROM EX-POST EVALUATION
AND A JOINT-EVALUATION FRAMEWORK
BETWEEN JICA VIETNAM OFFICE
AND MINISTRY OF PLANNING AND INVESTMENT**

JICA VIETNAM OFFICE

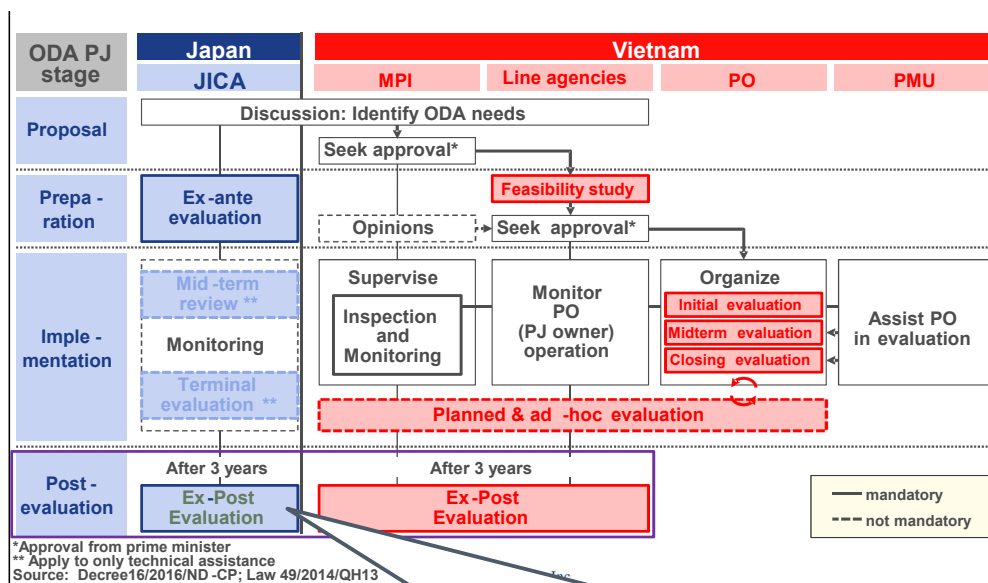
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JICA's and Vietnamese GOV's regulations of evaluation



MPI: Ministry of Planning and Investment
 PO: Project's Owner
 PMU: Project Management Unit

Ex-Post Evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project. This evaluation aims at deriving lessons and recommendations for the improvement of JICA Country Programs and for the planning and implementation of more effective and efficient projects.

Example 1: Technical Cooperation Project on Capacity Development on Artisan Craft Promotion for Socio-economic Development Socialist Republic of in Rural Areas (2008 – 2011)

Project Achievements (at the project completion):

Establishing implementation structure for rural industry development among relevant stakeholders in order to develop good and competitive rural industry products through 8 pilot sub-projects.

Overall Goal (3 years after the completion)

The model established by the Project is applied in other similar areas.

Result of Ex-Post Evaluation

- ① 7 producer groups out of 8 have still produced their products developed by the project and even developed new products after the project. (1 stopped due to health condition of the leader)

Reasons and Lessons Learnt

The producer groups had chances of practical hands-on well-rounded experiences to develop their products (packaging, marketing, etc...) contributing to gaining their profit.

→ Capacity development is most effective if conducted through actual works not just theory training.



New tea drying machine at one of the models

Example 1: Technical Cooperation Project on Capacity Development on Artisan Craft Promotion for Socio-economic Development Socialist Republic of in Rural Areas (2008 – 2011)

Result of Ex-Post Evaluation (cont.)

- ② No information on products developed by other producers with applying for the model could be obtained at the Ex-Post Evaluation.

Reasons and Lessons Learnt

Budget and human resources are not allocated for dissemination

→ Within the project term, the stakeholders need to start the negotiation with the related organization to secure the dissemination budget and human resources.

Example 2: The Technical Cooperation Project for Building Disaster Resilient Societies in Central Region in Vietnam (2009 – 2012)

Project Achievements (at the project completion):

Community-centered water-related disaster management systems is strengthened in 3 targeted provinces.

Overall Goal (3 years after the completion):

Measures against water-related disasters are strengthened in central Vietnam.

Result of Ex-Post Evaluation

- ① Hazard maps, flood and storm control plan and specialized disaster management agencies have been established in most central provinces.

Reasons and lessons learnt

The Project conducted practical training utilizing actual sites with the participation of professionals from central Vietnam.

→ Practical training and involvement of non-targeted areas from the stage of project implementation are useful for project results dissemination.



Hazard map posted inside one evaluation shelter

Example 2: The Technical Cooperation Project for Building Disaster Resilient Societies in Central Region in Vietnam (2009 – 2012)

Result of Ex-Post Evaluation (cont.)

- ② The central government allocates sufficient budget to MARD and for various disaster management measures

Reasons and lessons learnt

Disaster prevention is highly prioritized and budget is allocated for related activities by Vietnamese side's initiative.

→ Selecting intervention areas that Vietnamese side has plan to work on even with their own efforts only can be one of the factors to ensure sustainability.

Findings from the Ex-Post Evaluation

- The lessons learnt from Ex-Post Evaluation conducted by JICA should be used to improve similar projects in Vietnam.
- Major issues and difficulties identified in Ex-Post Evaluation can be solved with mutual efforts of JICA and the Vietnamese side.



A Joint Ex-Post Evaluation Framework between JICA Vietnam Office and Ministry of Planning and Investment from 2016

A Joint Ex-Post Evaluation Framework between JICA Vietnam Office and Ministry of Planning and Investment

- (1) Start in 2016 with one project Ex-Post Evaluation as a pilot
- (2) Joint works:
 - To share joint Ex-Post Evaluation project list in close collaboration with each other;
 - To assign staff members from both side to collaborate in conducting the e Ex-Post Evaluation through such steps as formulating Ex-Post Evaluation framework matrix, preparing questionnaire, implementing site visits and joint interviews;
 - To prepare Ex-Post Evaluation result matrix and Ex-Post Evaluation report;
 - To conduct joint Ex-Post Evaluation;
 - When the necessary actions are pointed out to solve problems, MPI shall exercise its best efforts and take all measures that MPI deems reasonable or necessary with a view to improving the situation.

THANK YOU